

Appendix 1 – Adult Services

Lead Member for Adult Services: Cllr Sarah Wakefield

Executive Director: Mel Lock

Service Directors

- Adult Social Care Operations: Emily Fulbrook
- Adult Social Care Commissioning: Paul Coles
- Adult Social Care Strategy, Transformation and Performance: Niki Shaw

Adult Services as at the end of March 2024 (Month 12)

- 2023/24 net budget £190.8m, outturn adverse variance £17.4m, adverse movement of £2.6m from month ten.
- 2022/23 net budget £160.7m, outturn adverse variance £15.4m

Adult Services - key explanations, actions & mitigating controls

Adult Services overspend is £25m due to increase in both fee levels for care home placements and delivery of home care, offset by a number of in year mitigations to reduce it to £17.5m.

Since 2020/21 we have seen an increase of 41% in residential placements costs and this significant increase can be seen across all care home placement types. In October 2022, the unmet needs list was around 150 people waiting for homecare, the number current waiting for over 7 days is zero, this increased in delivery is now showing as a full year effect in the table above.

To offset the overspend a number of in year mitigations and funding were identified including the market sustainability funding - workforce grant of £3.8m, in year mitigations of £3m including reviewing all 1:1 with a view to reducing hours required and £2.5m NHS monies.

Adult Social Care - Physical Disability/Sensory Loss/65 Plus

This area of Adult Services is £8.8m overspent. As in previous years, we continue to see pressure within residential and nursing placements, with pressure on the weekly costs, as well as the number of people receiving support. Historically the authority has paid low fee rates within this sector. The increase in fee levels for 23/24 have begun to stabilise the market, but due to the increase in inflation and cost of living we are still seeing significant pressure in 23/24.

There continue to be a number of interim placements as the service works with the NHS trusts to ensure a timely discharge for people from hospital, these placements cost £1.8m.

We continue to deliver more domiciliary care, allowing people to remain in their own homes for as long as possible to help reduce the overreliance on beds, as well as it being the best place for them. This has led to overspends of £1.5m for home care. As we continue to offer choice and have a varied market that includes micro-providers, we have seen an increase in the use of direct payments, resulting in an overspend of £1.9m.

Mental Health

This budget includes individuals who have a diagnosis of dementia. The budget continues to be an area of growth for the past few years, and this has continued in 2023/24, this is reflected in the overspend of £2.8m. As per other areas within adults we have seen an increase in home care and supported living, which has led to an overspend of £1.5m. Residential and nursing continues to be a pressure for the service due to a combination of increasing numbers and high unit costs, resulting in an overspend of £1.2m.

Learning Disabilities

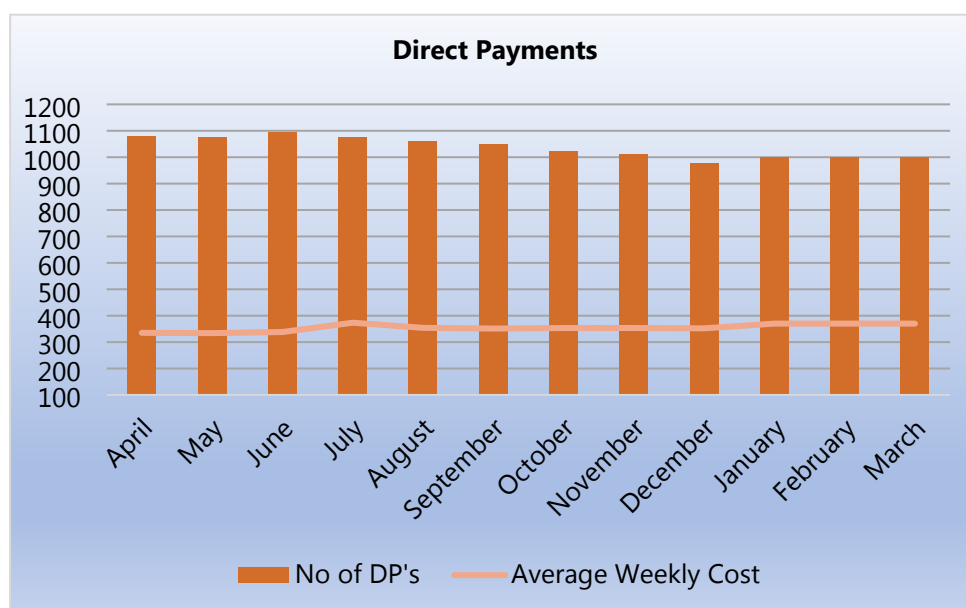
Overall, the cost of Learning Disabilities is overspent by £8.3m. Since 2022/23 outturn we have seen a number of high costs placements come through, either via transitions or due to other forms of funding ending. The main pressure areas continue to be residential and nursing £2.3m, supported living and homecare £4.5m and day care £0.5m due to market sustainability. Supported Living is in the best interest of people but is an area where unit costs can be high.

Commissioning

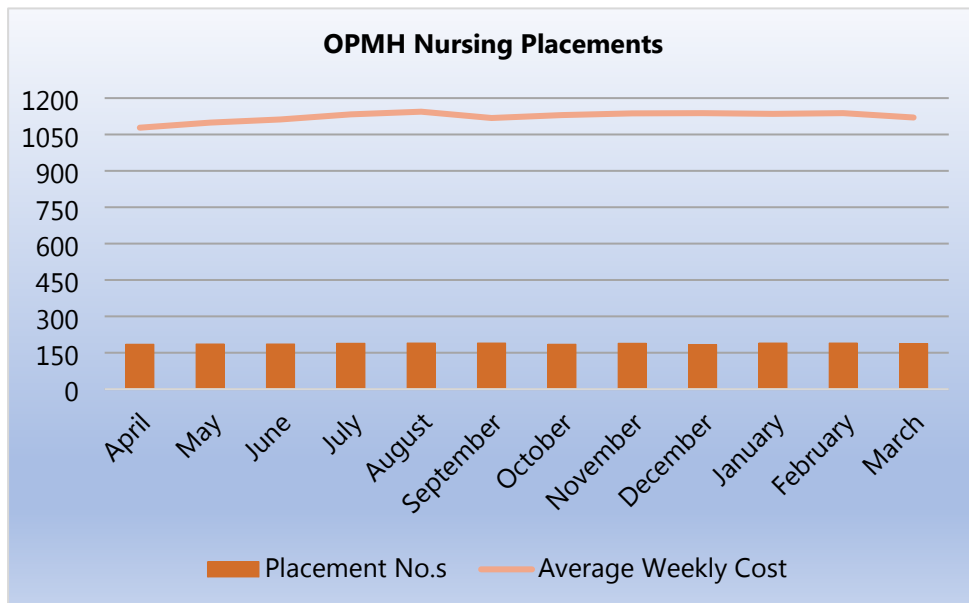
Commissioning is underspent by £1.1m, despite additional costs within the intermediate care model having been identified resulting in an overspend of £5.5m. These costs mainly relate to pathway beds which are used to support discharges from acute hospitals.

The Adult Services' transformation programme, 'My life, My Future' achieved an in-year saving of £1.1m in 2023/24.

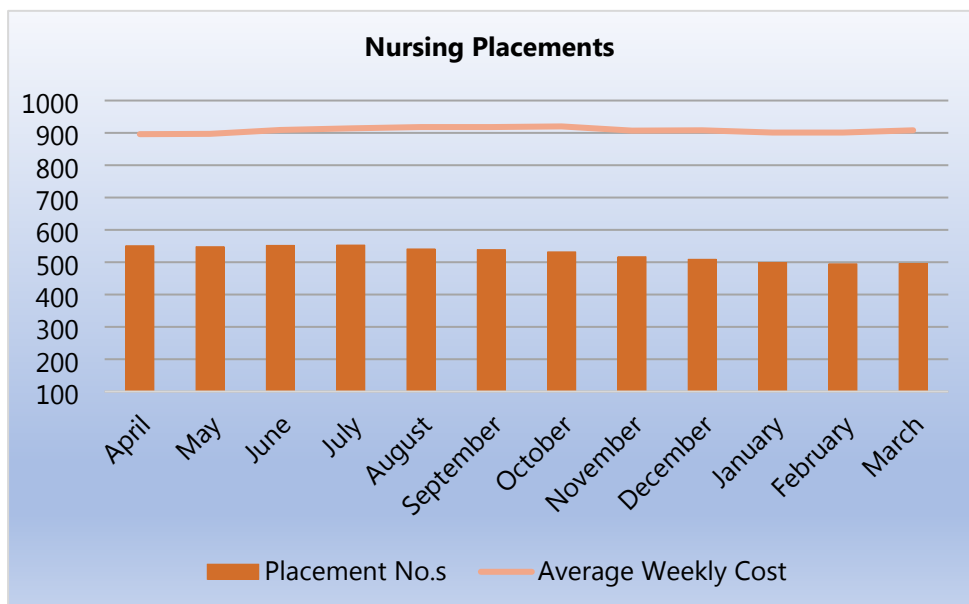
Adult Services - key performance cost drivers



Since the beginning of the 2023/24 financial year, we have seen the number of people receiving a Direct Payment within ASC decrease from 1,077 to 1,011 packages. The current weekly average cost of an ASC Direct Payment is £370 per package.



The number of Older People Mental Health (OPMH) Nursing placements has slightly increased from 185 to 188 placements since April 2023. The current weekly average cost for OPMH Nursing is £1,120 per placement.



Nursing placements decreased by fifty-five since April 2023 from 551 to 496. The current weekly average cost for Nursing is £908 per placement.

Adult Services - key risks, future issues & opportunities

90% of the ASC budget is spent on individual placements purchased through the market via block and spot placements. Therefore, there is a significant risk that this

budget will continue to overspend. This is due to increased demand, the cost-of-living rise, particularly the increases in petrol, gas, electric, and food.