



SOMERSET BOARD

Tuesday, 26 November 2024

10.00 am

**John Meikle Room, The Deane House,
Belvedere Road, Taunton TA1 1HE**

SUPPLEMENT TO THE AGENDA

To: The members of the Somerset Board

We are now able to enclose the following information which was unavailable when the agenda was published:

Agenda Item 8 Integrated Health and Care Outcomes and Metrics (Pages 3 - 10)

To receive and consider a presentation on Integrated Health and Care Outcomes and Metrics updates.

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Somerset



Somerset
Council

Somerset Board

26th November

Report for information and comment

Strategic Outcomes and reporting measures: Update

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<p>Summary:</p>	<p>The enclosed paper provides members with an update on the progress to develop strategic outcomes for the Integrated Care System.</p> <p>Board members were engaged in the development of the outcomes and measures through a workshop earlier in the year. The paper summarises the current state, the timeline for refining the measures, and publication of the initial scorecard.</p>
<p>Recommendations:</p>	<ol style="list-style-type: none"> 1. That the Somerset Board comments on the focus on Healthy Life Expectancy, subject to it being worked up as a stretch ambition, and acknowledging the need to stress the importance of reducing health inequalities to improving healthy life expectancy. 2. The board is asked to note the current long-list of sub-measures that will be revised during the forthcoming planning period (Jan-Mar 25) before inclusion within the scorecard.
<p>Reasons for recommendations:</p>	<p>To enable the detailed work-up on the Healthy Life Expectancy outcome to take place. This will see it develop into an ambition for the system (for e.g. <i>To improve the years spent in good health of residents from X to Y over the next Z years</i>).</p>
<p>Links to The Improving Lives in Somerset Strategy</p>	<p>Please tick the Improving Lives and Integrated Health and Care Strategy priorities influenced by the delivery of this work</p>

Links to Integrated Health and Care Strategy	A County infrastructure that drives productivity, supports economic prosperity and sustainable public services	
	Safe, vibrant and well-balanced communities able to enjoy and benefit from the natural environment	X
	Fairer life chances and opportunity for all	X
	Improved health and wellbeing and more people living healthy and independent lives for longer	X
	Improve the health and wellbeing of the population – Enable people to live socially connected, healthy, independent lives, promote early intervention and prevent avoidable illness.	X
	Provide the best care and support to children and adults – Ensure safe, sustainable, effective, high quality person-centred support in the most appropriate setting.	X
	Strengthen care and support in local communities – Develop and enhance support in local neighbourhood areas and bring care and support closer to home.	X
	Reduce Inequalities – Value all people alike, target our resources and attention to where it is most needed, giving equal priority to physical and mental health.	X
Respond well to complex needs – Improve outcomes for children and adults with complex needs through personalised, co-ordinated support.		
Financial, Legal, HR, Social value and partnership Implications:	None explicit	
Equalities Implications:	The intent is that the development of the scorecard will enable the Board to have greater visibility into the steps being taken to address health inequalities.	
Risk Assessment:	<ul style="list-style-type: none"> Bandwidth to refine and develop the measures has been challenging. 	

Strategic Outcomes: Update

Context:

1. Previous engagement with Board members underlined strong support for developing strategic outcomes as a mechanism for the Board to track delivery against the strategic aims set out in the Integrated Health & Care strategy.
2. Outcomes also reinforce the shift in focus from input, process and output measures to those measures which more closely align to what is of value to Somerset residents.

Current position:

3. Presently, progress against the delivery of the Integrated Health & Care strategy is captured in the respective Board Assurance Frameworks in Health (by the ICB and Somerset Foundation Trust).
4. A small team spanning Public Health (Lou Woolway, Service Dir), Somerset Foundation Trust (Lucy Knight, Dep Medical Director) and the ICB (Maria Heard, Assoc Dir of Research & Innovation) have engaged within the system over the development of an initial set of measures and these are set out in Appendix A.
5. The proposal is to have two categories of measure.
 - a. Category 1 are the small set of outcomes that will be delivered over a generational timeline (c15 years). The proposal is to place emphasis on the improvement in Healthy Life Expectancy for Somerset residents. This is a proxy for the quality of life lived and is in keeping with stakeholder feedback and national messaging within health. A secondary driver measure focusing on reducing inequalities – as a means of improving Healthy Life Expectancy – is being considered. There has been discussion around future work to develop a measure that fully reflects the quality of life of local residents. At present there is no firm proposal on this however this is to be explored over the next 12-18 months.
 - b. Category 2 are measures that provide a short-term means (12-24 months) of tracking progress against the delivery of improving Healthy Life Expectancy. These are currently grouped around the seven strategic aims within our Health & Care Strategy. Enclosed at Appendix A is the long list of subject areas that could be included.

Next Steps:

6. The method for measuring and reporting Category 1 outcomes will now be worked up. The existing method for reporting Healthy Life Expectancy has changed and the method will either be replicated locally or alternative proxy measures adopted (such as the age at which a person first develops a chronic health condition).
7. Category 2 measures will be finalised in conjunction with the refresh of the Joint Forward Plan – to ensure that short term measures align with the new objectives in the JFP and with the Council’s objective setting going into 25/26.

Whilst the long list is a helpful starting position, it’s likely the number will be reduced and aligned around those causal factors limiting healthy life expectancy.

8. The intent is to have a stretch ambition and a method for reporting on Cat 1 outcomes by end of March 2025. The basket of Cat 2 measures will also be confirmed and aligned by this date. It will take time to establish the reporting on the range of Cat 2 measures, but a phased introduction of a scorecard will be set out.

Risk and Dependencies

- The requirement to report on the outcomes and measures will be factored into the early requirements of the Improving Lives platform. Delay to the development of the platform may impact on the timeline set out – or impact on the availability of the resource to deliver on it.
- The team involved in the development of the outcomes and measures has now move into new roles. Further organisational changes may impact on the capacity to move this work forward, but this will be closely managed.
- At present there is no single business intelligence function for the system. The system Chief Data Officer will work to identify the method and means for reporting – working in conjunction with BI colleagues within individual organisations.

Proposal:

- The Board is asked to comment on the adoption of the Cat 1 outcomes with an emphasis placed on improving Healthy Life Expectancy (underlined by



tackling inequalities). The work to establish a stretch ambition, and over what time period (e.g. 15-20 years) will then be undertaken.

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Cat 1

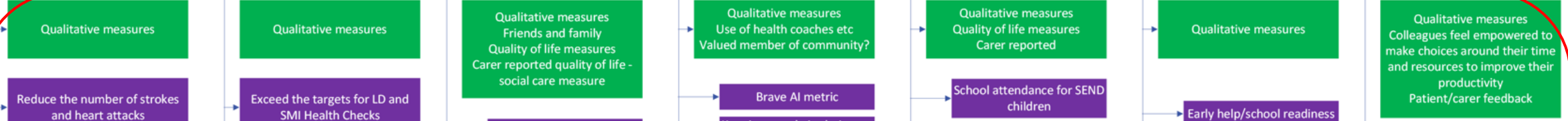
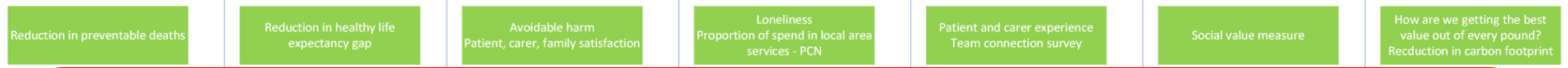
More time in good health

Healthy life expectancy at birth
Healthy life expectancy at 65
Happiness measure

What

Why

Page 9
How



Cat 2

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